

### Spotlight Asia – Riding the Growth

Panel Members

Moderator

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#### Panellists

- 1. Neal Chandaria, Director, Comcraft Asia Pacific
- 2. Richard Pike, Chief Executive Officer, Adcorp Holdings Ltd
- 3. Shahzad Nasim, Group Executive Chairman, Meinhardt Group
- 4. Tony Soh, Chief Corporate Officer, The Ascott Limited

#### Key Issue 1: Economic Growth in China and Asia

- 1. Asia is a very big continent and is still where most of us will get economic growth in future.
- 2. 60% of the world's population lives in Asia, and Asia contributes 50% of the world's GDP. This is where the action is going to be in the next 20 to 40 years.
- 3. By 2030, 54% of world's working population will be registered in Asia.
- 4. Huge demand for everything, from infrastructure to homes, to offices, to hotels, to buildings, to consumer goods.
- 5. China is still doing very well at between 6-7%. The current economic growth numbers do not show the dynamics in some of the cities. In Tier 1 cities, exports and consumption are increasing.
- 6. India is going to be a huge market, almost the same as China.
- 7. ASEAN is also growing extremely well.
- 8. Huge opportunity with China externalising its infrastructure development; the sector is growing well all over Asia, given impetus by OBOR initiative.
- 9. Consumption demand remains continuous.
- 10. Middle class and purchasing power is increasing.
- 11. Japan and Korea 2 other powerhouses. Even though their growth is not as fast, they are some of the most sophisticated economies of the world.
- 12. In SE Asia: 600 m people. Provides a massive market across different businesses and sectors, high tech, etc.

#### Key Issue 2: Are there differences in Doing Business in Asian Countries?

- 1. Like Africa, Asia consists of many countries and they differ fundamentally, such as India and China.
- 2. Political systems are different (major difference); fast to implement in China due to central control. In India it takes longer as it is a democracy.
- 3. In India they speak English; easier to do business for foreigners. Opening up very quickly.
- 4. In terms of doing business in Asia, appoint local people at heads of office experience and expertise is global, but business is a local thing and therefore locals should run the business.



#### Key Issue 3: Current strategies for Entering Asia

- 1. Organic growth is prominent.
- 2. Some of the times, especially in new markets, acquisitions are used.
- 3. Partnerships also do well.

#### Key Issue 4: Advice for Africa-based Companies coming into Asia

- 1. Scale of opportunity is very large: both the market size and population.
- 2. Cost control is crucial.
- 3. Engagement and price points differ from country to country. Choose country correctly, choose product, choose clients; have a long-haul point of view; must be here to stay.
- 4. Look for like-minded partners with the right connectivity. Make sure you do your homework and develop a long-term outlook as it is a long-term game.
- 5. This is a dynamic part of the world; the dynamics change quickly.
- 6. Africa is less competitive, and the scale is smaller; Asia is much more competitive and the scale is much larger, opportunities much bigger.
- 7. Find the right niche for your business. Pick your service lines you cannot do everything. Pick your verticals you want to focus on from a client's perspective. Focus is important. Remember there are different levels of maturity and market size.
- 8. Do not be too hasty walk before you can run.
- 9. Africa is not homogeneous cannot treat them as one country. Similarly, Asia is not one country. Countries are different from market to market.
- 10. Expect high quality throughout the region.
- 11. As you start operations focus on execution. It is about reputation to deliver.
- 12. Invest in human capital it is crucial. Develop the local talent. May take time.

#### Key Issue 5: Challenges of Singapore for African Companies

- 1. Costs in Singapore are very high.
- 2. Lack of people; low birth rate; need for importing people from outside as Singapore is a small country.
- 3. Must find ways to be more productive and increase productivity without increasing people.
- 4. Singapore represents a small market.

# Key Issue 6: Corruption is a major problem in Africa. How did you deal with corruption in Africa?

- 1. You walk away where it does exist.
- 2. Not a major problem getting currency out is a bigger problem.
- 3. Corruption as big in Asia as in Africa.
- 4. Asia has been better with leadership towards developing people and not just leaders.
- 5. Just say no. if government is corrupt don't deal with them.
- 6. In some Asian countries, corruption is a serious problem; don't engage with it. Takes time, but the people get the message. You must take a stance. It will not be solved overnight. Change must come from people themselves.



## Key Issue 7: There is so much disruption. What keeps you awake at night with the new millennials and the new technology?

- 1. Challenges grow and countries become more competitive; you must find new markets.
- 2. You must work on the development of your people to cope with changes in technology.
- 3. Embrace technology as a major cause of change and do not see it as a threat.
- 4. Loyalty goes to technology platforms and not necessarily brands. Uber will have a problem at some time.
- 5. Technology is a wonderful opportunity. Make sure you are relevant.
- 6. Millennials: reward system for them needs to be different. Not money but flexibility is important for them.
- 7. Change is a way of life: Organisations must be resilient.

#### Key Issue 8: The 4 T's of the Moderator

- 1. **Trust:** Build trust and take note that it takes time. There is room for trust.
- 2. **Technology:** Technology is going to disrupt and technology can be leveraged. Will allow many African countries to jumpstart the first, second and third industrial revolution, straight into the 4<sup>th</sup> Industrial Revolution. Technology can be a driver of growth.
- 3. **Talent:** we need people. Focus on developing skills; retraining. You keep coming back for constant life-long learning.
- 4. **Transformation:** without trust, tech and talent you cannot transform.